# Analytics in Action Applied Clinical Informatics at Mayo Clinic

CPA HIMSS Presents: Data Analytics and Population Health

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#### **Conflict of Interest Disclosure**

#### Tim Miksch, MBA

# Has no real or apparent conflict of interest to report



# Mayo Clinic





"The best interest of the patient is the only interest to be considered."

William &. Mays





# Mayo Clinic

#### Total Clinic Patients - 1,318,300\*

Mayo Clinic has a moral responsibility to provide compassionate care to all, and teams of experts deliver seamless, integrated experiences that patients expect.



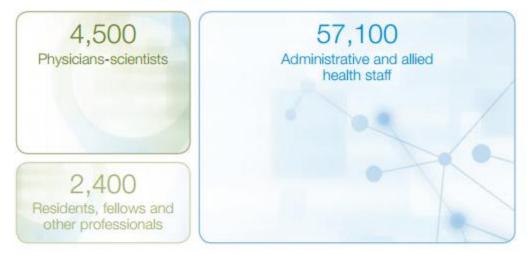
\*Individual patients are counted once annually. Patient numbers are rounded. All figures are from Dec. 31, 2015, unless noted.

http://www.mayoclinic.org/about-mayo-clinic/facts-statistics



# Mayo Clinic

#### Total Clinic Employees - 64,000\*



Rochester	35,000+
Health System	17,300
Arizona	6,200
Florida	5,500
	http://www.mayoclipic.org

http://www.mayoclinic.org/about-mayo-clinic/facts-statistics



#### Personal

- 28+ years at Mayo Clinic
  - 1,200 bed, 60 OR, Catholic Hospital
  - 2,000 Physician Outpatient Practice
  - 100 bed, 50 Physician Community Medical Center
  - 13 site Mayo Clinic Health System
- Human Resources
- Systems & Procedures
- Information Technology
  - Led the implementation of an EHR in MCHS
- BBA, MBA, MS (Biomedical Informatics) in progress



## Mayo Clinic Clinical Systems

Electronic Environment Current State

- Three distinct EMRs from two vendors
- Hundreds of departmental and specialty Systems
- Common data trust
- **Future State** 
  - Project underway to implement a single EMR
  - Developing "Data as a Service" concept
  - Practice focus is on standardization across the Enterprise



# History of Informatics at Mayo Clinic



# 1907

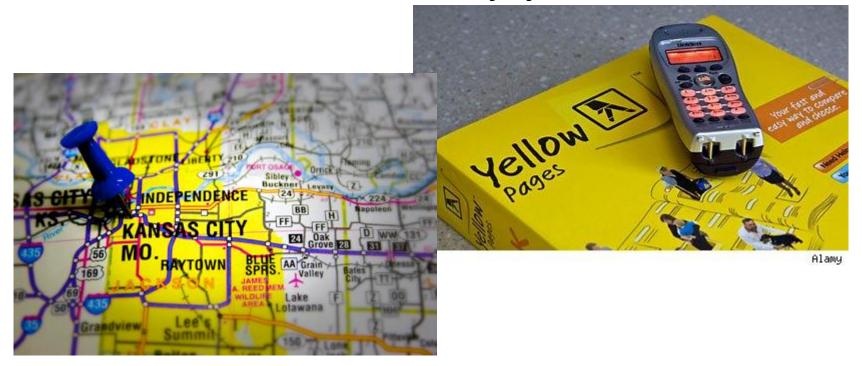
Dr. Henry Plummer invented the modern dossier record system which quickly replaced the ledger system and became the model for medical records worldwide. Each patient is registered and assigned a clinic number. Each patient also has a special envelope -- filed by clinic number -- in which all patient history is placed. That way, no matter how many visits, a full record is maintained.

http://www.mayoclinic.org/traditionheritage/dr-henry-plummer.html



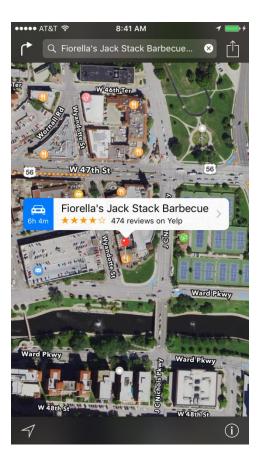
### 10 years ago.....

 If someone told you to use a phone to get to Jack's Stack in Kansas City, you'd need:





# Now • "Hey Siri!"



Apps use location data for many purposes, ranging from social networking to turn-by-turn navigation services. They get location data through the classes of the Core Location framework. This framework provides several services that you can use to get and monitor the device's current location:

• The standard location service offers a highly configurable way to get the current location and track changes.



https://developer.apple.com/library/ios/documentation/UserExperience/Conceptual/LocationAwarenessPG/CoreLocation/CoreLocation.html

### What's the Connection?

- Wayfinding apps inform the driver of the constantly changing environment, providing guidance along the way
  - Direct and Alternate Routes (with time & distance)
  - Traffic patterns
  - Suggested routes based on preference
  - Even accident and police locations
- They are proactive and adjust on the fly
- They supplement with potentially relevant information
  - Web link to menu, Tap-able phone number for reservations
  - Reviews on best menu items, Suggested alternative venues
- So why can't we (or why don't we) design clinical applications to act in a similar fashion?



# **Clinical Decision Support**

- Frequently interpreted as "rules" to fire after a provider has taken an action, typically an order
- If the system detects a potential problem with the order, such as a drug-drug interaction, an alert window pops up on the screen
- "Alert Fatigue" is a legitimate concern
- Imagine a GPS system that waits until you miss a turn before giving you any feedback... or sends monthly report of all your missed turns
- Or having to bypass 5 useless window alerts when ordering books on Amazon...Every time



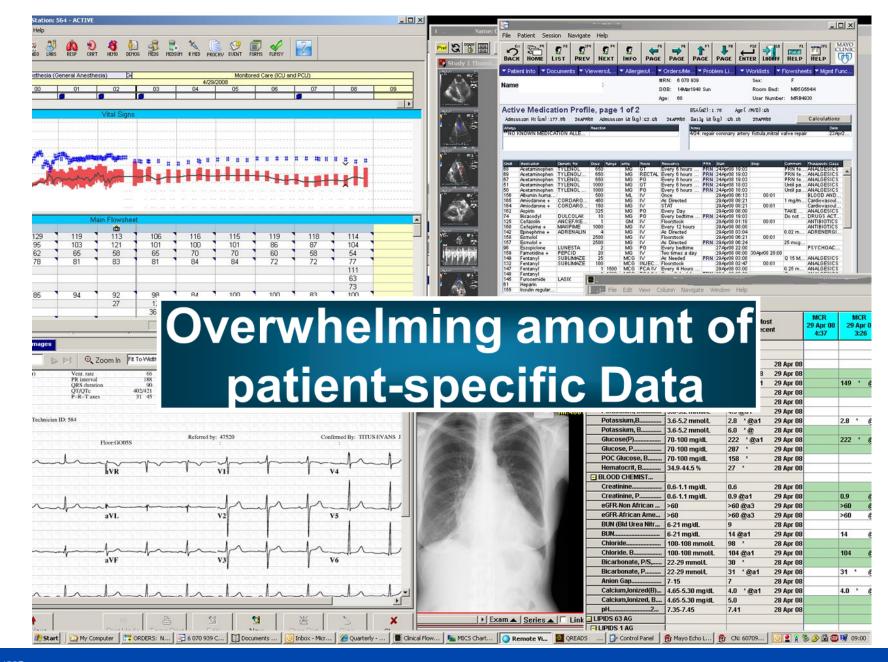
#### **Informatics AND Analytics**

- Clinical informaticians transform health care by analyzing, designing, implementing, and evaluating information and communication systems that <u>enhance individual and population</u> <u>health outcomes</u>, <u>improve patient care</u>, and <u>strengthen the</u> <u>clinician-patient relationship</u>.
- While a universal definition of clinical data analytics has not yet been established, within the industry, clinical analytics refers to the capture and use of discrete clinical data to identify and measure quality, patient safety, or service line efficiencies and improvements<sup>2</sup>

<sup>1</sup> Gardner RM, Overhage JM, Steen EB, Munger BS, Holmes JH, Williamson JJ, et al. Core content for the subspecialty of clinical informatics. J Am Med Inform Assoc. 2009 Mar-Apr;16(2):153-7.

<sup>2</sup> Womack DM, Kennedy R, Bria B. Current Practices in Clinical Analytics: A Hospital Survey Report. NI 2012: Proceedings of the 11th International Congress on Nursing Informatics. 2012;2012:458.







## See-Think-Act

- Present the information they need in a meaningful way
- Avoid the information they don't need
- Make it easy to take the next best step

• Some examples of how Mayo is attempting this follow...



# Inpatient surgical practice



# The CRS Plan

	Goal	Presurdical visit	Preoperative: day of surgery	Intraoperative	PACU	Postoperative day 0 (day of surgery)	Postoperative day 1 - dismissal (order set)	Dismissal
Pain management	Pain score ≺4 or patient pain goal	Patient Education	Celecoxib (oral) Gabapentin (oral) Acetaminophen (oral) Adjustments for renal failure, age	Single-injection intrathecal	Maximize multimodal pain management	Acetaminophen NSAIDS Adjustments for hepatic, renal disease respectively	Oxycodone for pain score >4 (rare needs) Maximize non- pharmacologic	_
Diet	General diet within 4 hours of surgery end time	-	Nothing by mouth 6 hours prior	-	Start liquids	General diet Adjustment to diabetic for diabetic patients	General diet Adjustment to diabetic for diabetic patients	_
Fluids		_	Oral clears up until 2 hours prior		IV fluid rate to 40mL/hr	Oral intake at least 800 not to exceed 2000	IV fluids stop at 8 AM day after surgery	_
Activity	Euvolemia	_	Baseline (continued	Euvolemia goals 	_	Up in chair for meals	Up in chair for meals	_
	Rapid return to baseline		normal daily activities)			Out of bed >2 hours, 1 or more walks	Out of bed >8 hours, 6 or more walks	
Dismissal planning	Anticipate a 2-3 day stay. Many patients will be eligible to leave the hospital day 2.	Ensure dismissal plan in place	Ensure dismissal plan in place and patient has transportation following procedure	-	-	-	-	Follow dismissal instructions

It was difficult to ensure everyone on the care team not only knew the plan, but where the patient was *in relation to the plan*.



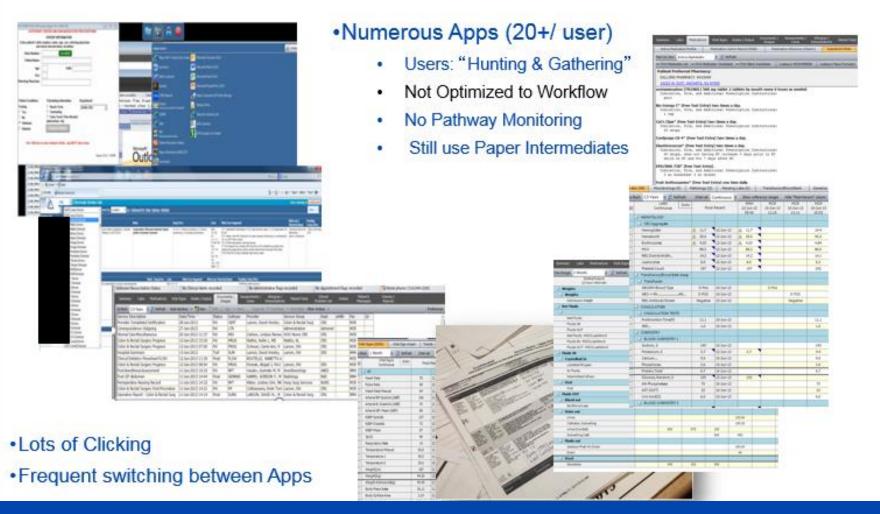
# Analytics Can Directly Influence Behavior ("You manage what you measure")

			Average of	Count of Pain	
	Count of Mayo	Average of	Surgical Op	Score Return	% Pts w/Pain
	<b>Clinic Number</b>	Procedure LOS	Time	to Room	Score
CTRS	6,758	5.92	314.91	6,656	98.5%
B. G.	337	4.82	155.19	335	99.4%
D. W	905	4.91	252.02	890	98.3%
E. J.	714	6.58	228.55	699	97.9%
Н. К.	931	5.40	207.17	919	98.7%
H. N	283	5.79	261.26	283	100.0%
J. H.	715	7.17	172.83	706	98.7%
K. L.	470	6.07	173.89	452	96.2%
R. M	1,028	5.43	378.81	1,025	99.7%
R. R.	1,229	6.59	<b>6</b> 49.03	1,203	97.9%
S. Y.	146	6.23	172.38	144	98.6%

Averaged 62% prior to data transparency



#### Point of Care (PoC) Tools Current State of Electronic Environment



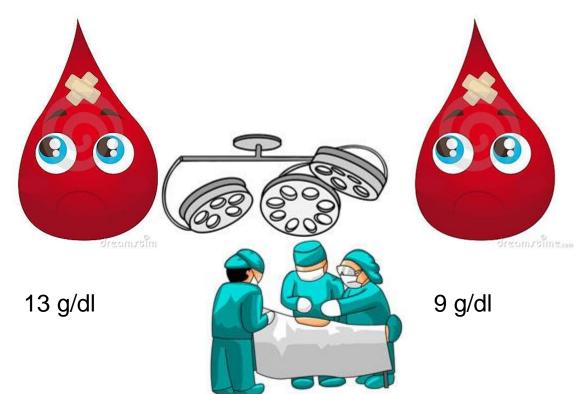


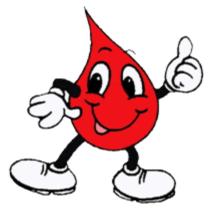
#### Presentation

- What opportunities are there to create "views" for specific needs?
- A LOT!

	11 Oct 12:47	11 Oct 11:22	11 Oct 08:35	11 Oct 08:05
Location	Abdominal	Abdominal	Abdominal	Abdominal
Scale	1	1	1	1
Descriptors				
Pharm	Medicated		Medicated	
NonPharm	Relaxation	Relaxation	Relaxation	Rest
ACETAMINOPHEN		11 Oct 12:46		11 Oct 08:34
ASPIRIN				11 Oct 08:34







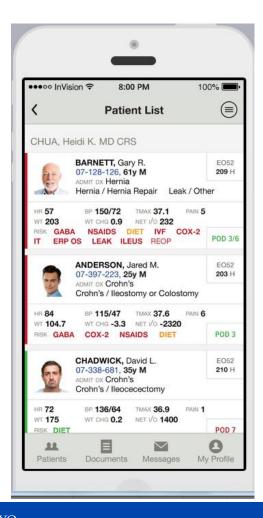
A drop of more than 3!

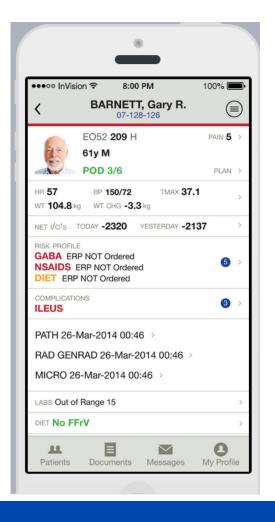
#### Enriching the data through Real Time analytics





#### **Point of Care Tool Prototypes**









#### Current Electronic Environment vs. New CRS Tool Eliminating waste, Improving Quality

Provider Workflow/Effort	Current EMR Needs to Round	New PoC Tool (mobile) Needs to Round
Information Systems	11+	1
Use of Paper Intermediates	5+	0
Manual Pathway/ Complication Calculations	>36	0
Screen Transitions (Inter-application)	237 (43)	25 (0)
Mouse Clicks	619	25
Estimated Cognitive Load Index	1,623	75 (<5% of current)
Time (minutes)	30:14 (95% on navigation)	< 4:30 (95% on Clinical)

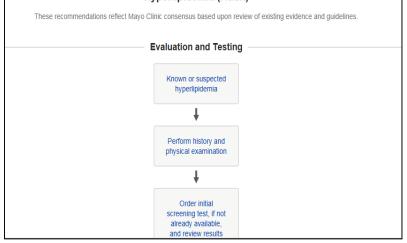


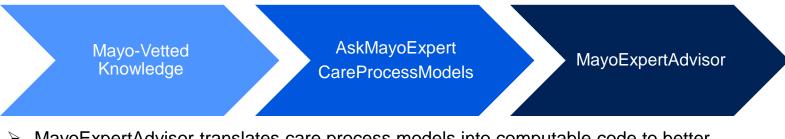
# Primary care



# AskMayoExpert: Care Process Models (CPMs)

 CPMs are interactive algorithms that illustrate evidence and expert opinionbased core knowledge about a disease or condition, and represent the consensus of colleagues from all sites





MayoExpertAdvisor translates care process models into computable code to better deliver knowledge to care givers.



## **Current Process** for Providers

MAYO CLINIC Decision Aid		<ul> <li><u>Statin Patient Decision Aid:</u></li> <li>1. Provider has to locate the statin decision aid within AME</li> </ul>
Current Risk Select Risk Calculator ACC/AHA ASCVD Framingham Reynolds	; Notes	<ol> <li>After clicking on link, directed to the statin decision aid</li> <li>The provider has to manually enter the patient's vitals, lab values, and history</li> </ol>
Do you have a history of events such as prior heart attack or stroke, acute coronary syndromes, history of angioplasty or stents, etc? Yes No These figures are used to calculate my risk of having a heart attack in the next 10 years:		
Age 40 - 75 Gender M F Population Group Smoker Yes No Diabetes Yes No		
Treated SBP Yes No Conv. Unit SI Unit Systolic Blood Pressure 90 - 250 mmHg HDL Cholesterol 10 - 120 mg/dL Total Cholesterol 100 - 350 mg/dL Select Current Intervention		
Statins 💿 No 🜑 Std Dose 🜑 High Dose		

### **Clinical Viewer Screen**

File View Go Tools Actions Help					
New 👻 🕏 Refresh 🛛 Active View: Outpatient	🝷 🔤 Contact Us ( 👔			Patient Search	🝷 💏 🥂 Get MC 📑 Patient Context Se
Carl Patient Records	TESTING, Ann				• X
🔁 🏹   🥏 Refresh 🐔 💱 -   🖪 Actions 🛛 🉀 🚹					Born:
Patient Lookup 🔅					Age: <b>57y</b>
Mayo Clinic Number:	ARZ FLA MCHS RC	Clinical Alert(s): MEA			Gender: F
🕢 Mayo Clinic Number Validated	Unknown Resuscitation Status	Clinical Alert(s): MEA Recommendation (2)	Administrative Flags	No Appointment flags record	
My Patient Lists - Updated 13:16	Summary Labs Medication	ns Vital Signs Intake / Output	Documents / Assessments Allergies/ Images / Cares mun/Devi	/Im Patient Facts Clinical ces Problem List	Orders Patient's Viewers / Messages Reports
APPT Next	🕂 Add 🗸 🔢 Layout 🗸 🚽 Save	Layout  🔭 Restore Default Layou	t		MARE MEA (2) Preferences
APPT Prev	MAYO CLINIC ROCHESTER Allergies			e マ □ x Labs - Last 1 Month	C Y E X
- APPT Today	Allergy Re	eaction Lis	t Preview		
PATIENT, Test B. MCR V*11:00 SV30 Length: 30 Minute Appointment				A	
TESTING, Ann MEA ( 2) MCR V*12:00 SV30 Length: 30 Minute Appointment	< III				
Patient Records Clinical InBox	Pending Patient Appointments	C C X			No lab results found.
Document and Order Manager		E			
Toolbox					
Reports		<b>-</b>		<b>.</b>	



#### MayoExpertAdvisor

#### MayoExpertAdvisor Patient-specific care recommendations and knowledge resources.

#### A. Care Recommendation

Depending on the individual patient's data in the EHR, MEA makes a recommendation.

#### **B.** Vitals

Most recent outpatient vitals.

#### C. Relevant Patient Data

The most relevant demographics, conditions, medications and labs for managing the given condition.

#### **D.** Resources for Next Steps

Additional condition-specific tools (e.g. titration schedules) to assist in recommendations.

#### E. Risk Calculators

Condition-specific risk calculators with patient's data prefilled for real-time calculations.

#### F. Decision Aids

Mayo-vetted shared decision making tools. Field values are prefilled with patient data.

#### **G.** Patient Education

Links to relevant patient education material in AME.

Testing, Ann	Conditions	
Blood Pressure <b>145/85 mm/Hg</b> 08-Aug-2016 Heart Rate <b>58.0 bpm</b> 08-Aug-2016	Hyperlipidemia Care Recommendation: Consider moderate- to high-i	intensity statin therapy due to LDL $\geq$ 190 (A)
Weight 95.0 kg 08-Aug-2016 BMI 38.1 08-Aug-2016	Relevant Patient Data C Demographics Adult	Resources for Next Steps       D         Moderate- to high-intensity statin dosing and surveillance recommendations
Primary Physician John, Provider	Conditions/Problems Hyperlipidemia	10 Year Risk of Major Cardiac Event (ACC ASCVD): 3.4%
O Refresh data	Lab Results Total cholesterol 289 mg/dL 13-Nov-2014	<ul> <li>30 Year Risk of Major Cardiac Event: View tool</li> <li>25%</li> </ul>
Feedback Please help improve this product by providing feedback.	HDL 73 mg/dL 13-Nov-2014 LDL 200 mg/dL 13-Nov-2014 Non HDL Cholesterol 217 mg/dL 13-Nov-2014	Decision Aids ** Statin Decision Aid ** Ask Mayo Expert Hyperlipidemia
		Patient Education G Hyperlipidemia

#### Hyperlipidemia

Care Recommendation: Consider moderate- to high-intensity statin therapy due to ASCVD							
Relevant Patient Data	Resources for Next Steps						
Demographics Adult	Moderate- to high-intensity statin dosing and surveillance recommendations						
Conditions/Problems	10 Year Risk of Major Cardiac Event View tool (ACC ASCVD): 65.1%						
Hyperlipidemia Diabetic Hypertension	Decision Aids ** Statin Decision Aid **						
Lab Results Total cholesterol	Ask Mayo Expert Hyperlipidemia Screening Recommendations for Asymptomatic Men						
LDL	Patient Education Lowering High Triglycerides Through Diet						
Non HDL Cholesterol	Managing Cholesterol, Sodium and Triglycerides Alternative Therapies for Managing or Lowering Cholesterol Your Cardiovascular Health Risk Assessment Mayo Clinic Healthy Weight Pyramid						
	CV - Cardiovascular Risk Reduction Program Blood Pressure and Weight Record						



#### 10 Year Risk of Major Cardiac Event (ACC ASCVD)

#### Patient Data

Pre-filled values are pulled from the patient record. Adjusting the values will not affect the patient's record.

Age:	71.83 (40-79)
Sex:	Female O Male
Race:	White
Total Cholesterol (mg/dL):	246 (130-320)
Hdl - Cholesterol (mg/dL):	83 (20-100)
Systolic Blood Pressure:	125 (90-200)
Diabetes:	● Yes 🔿 No
Hypertension:	● Yes 🔿 No
Smoker: 🕐	⊖ Yes (● No

#### × **Risk Score** 11.2% Original score based on current data from the patient record. 26.8% Based on adjusted patient data values. Adjust the values and click recalculate to model interventions. Adjusting the values will not effect the patient's record. Recalculate Reset to patient record values



Congestive Heart Failure with	Reduced Ejection Fraction					
Care Recommendation:						
Consider increasing dose of Losartan to target dose for heart failure, monitor creatinine and potassium levels						
Relevant Patient Data	Resources for Next Steps					
Demographics	ARB titration schedule					
Adult						
Conditions/Problems	Seattle Heart Failure 2 Year Survival: View tool					
CHF						
Diabetic						
Hypertension	Decision Aids					
Lab Results	** Statin Decision Aid **					
Creatinine						
0.8 mg/dL 18-Jan-2016	Ask Mayo Expert					
Potassium	Heart Failure Reduced Ejection Fraction (HFrEF)					
4.3 mmol/L 18-Jan-2016	Screening Recommendations for Asymptomatic Women					
Ejection Fraction						
0.49 20-May-2014	Patient Education					
	Heart Failure Self-Care Plan					
	Circulation of the Heart					
	Mediterranean Diet					
	CV - Cardiovascular Risk Reduction Program					
	Blood Pressure and Weight Record					
	Mayo Clinic Healthy Weight Pyramid					



Heart Failure Survival (Seattle Heart Failure Model)								
Patient Data Pre-filled values are	pulled from	the patient record. A	djusting the va	alues will not affect the pa	tient's record			
Clinical		Lab Data		Diuretics (Total Daily	y Dose)	IV	Medications	Devices
Age:	87.83	Hgb (g/dL):	11.3	Furosemide (mg):			ACE-I	O None
Sex: M	ale 💌	Lymphocyte %:	22	Bumetanide (mg):			Beta-blocker	BIV Pacer
NYHA Class:	2 💌	Uric Acid (mg/dL):	5.8	Torsemide (mg):			ARB	
Weight (kg):	90.4	Total Chol (mg/dL)	: 166	Metolazone (mg):			✓ Statin	O BIV ICD
EF%:	30	Sodium (mmol/L):	145	HCTZ (mg):			Allopurinol	○ LVAD
Syst BP:	108	LBBB		Chlorothiazide (mg):			Aldo blocker	Some devices may be
		QRS > 150 ms	ec	Other Support				disabled if clinical criteria are not met.
				IABP/Vent/UF	Pressors/I	notrope	s 0 💌	are not met.
Survival Rate	1 ye	ar 2 year	5 year	Mean Life Expectar	су	R	ecalculate Reset to	values from patient record
Baseline	90%	81%	55%	6.4 years				
© Copyright 2004-201	15 Wayne Lev	ry and David Linker				7	Adjust the values and clici interventions. Adjusting th the patient's record.	



Atrial Fibrillation				
Care Recommendation:				
Consider anticoagulation therapy, if HAS-BLED score <3, due to CHA2DS2-VASc score 2 or greater				
Relevant Patient Data	Resources for Next Steps			
Demographics Adult	Review HAS-BLED bleeding risk score, consider anticoagulant			
Conditions/Problems Atrial fibrillation	CHADS2-VASc Score: 6 points View tool			
Diabetic	Ask Mayo Expert			
Hypertension	Heart Failure With Reduced Ejection Fraction (HFrEF)			
	Patient Education			
	Mediterranean Diet			
	Lowering High Cholesterol			
Hide details and knowledge resources $\bigstar$				



#### CHA2DS2VASc Risk Score

The CHA2DS2VASc score is a clinical perdiction tool for estimating stroke risk in patients with non-rheumatic atrial fibrillation and to identify candidates for anticoagulation or antiplatelet therapy.

#### Patient Data

Pre-filled values are pulled from the patient record. Adjusting the values will not affect	
the patient's record.	

Age:	○ <65	65-74	() ≥75
Sex:	○ Female	e 💿 Male	
Congestive Heart Failure History:	Yes	⊖ No	
Hypertension History:	• Yes	⊖ No	
Stroke/TIA/ Thromboembolism History:	● Yes	⊖ No	
Vascular Disease History:	() Yes	No	
Diabetes:	Yes	O No	

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# Sample Results

Metric	Without MEA	With MEA	Percent Improvement
Click Count	284	84	338 %
Elapsed Time to Calculate	9:02	1:34	673 %
Keystrokes	73	28	260 %
Page Changes	15	4	375 %

	# of Individuals	Percent
Very likely to recommend	6	42.9%
Somewhat likely to recommend	7	50.0%
Neither likely nor unlikely to recommend	1	7.1%
Somewhat unlikely to recommend	0	0.0%
Very unlikely to recommend	0	0.0%
Total	14	100.0%



Thank you

# **Questions?**

